

## Provincial Human Services and Justice Coordinating Committee In-Person Meeting Minutes

*May 18<sup>th</sup>, 2023 | DoubleTree Hotel – 108 Chestnut St., Toronto*

### ATTENDANCE

<b>Co-Chairs, Policy Support, and HSJCC Secretariat</b>		<b>P</b>	<b>R</b>
<b>Provincial Co-Chairs</b>	Joan Nandlal	.	
	Sara Dias	.	
<b>CMHA Ontario &amp; HSJCC Secretariat support</b>	Candace Vena, Director of Justice Policy	.	
	Andrew Fairbairn, Network Coordinator	.	
	Snehal Jambhale, Community Reintegration Coordinator	.	
	Sara Fruchtman, Community Reintegration Lead	.	
	Erin Paquette, Policy Analyst	.	
	Jalicia Clarke, Communication & Engagement Specialist	.	
	Naushaba Degani, Chief Quality Officer	.	
<b>Regional HSJCC Representatives (Voting Members)</b>			
<b>Hamilton/Niagara/Brant/Haldimand/Norfolk (HNBHN)</b>	Mary Ellen Ruddell, Director, Mental Health Court Support and Peer Support Services	.	
	Jennifer Sansalone, Nurse Manager, St. Joseph Healthcare Hamilton	.	
<b>Champlain</b>	Brian Merkley, Director of Forensics, Royal Ottawa Mental Health Services	.	
	Sarah Telford, Social Worker, Royal Ottawa Mental Health Services		.
<b>Durham</b>	Nicole Tracy, Program Manager (Case Management), Durham Mental Health Services, Lakeridge Health		.
	Valerie Mussington, Mental Health Court Support Work, Durham Mental Health Services		.
<b>Haliburton/Kawartha/Pine Ridge (HKPR)</b>	Kim Kennelly, Program Manager, Case Management and Justice Services, Canadian Mental Health Association HKPR	.	
	Teryl Hoefel, Executive Director, Brain Injury Association Peterborough Region	.	

<b>Halton Regional</b>	Katie Howse, Manager of Justice Services, John Howard Society of Peel-Halton-Dufferin	.	.
	Kimberly Cato, Founder and CEO, True Roots Counselling	.	.
<b>North East Regional</b>	Caitlin Germond, Justice Coordinator, Canadian Mental Health Association Sudbury Manitoulin Branch	.	.
	Kim McBride, Justice Worker, Canadian Mental Health Association, Sault Ste Marie Branch	.	.
<b>North West Regional</b>	Jennifer Hyslop, Chief Executive Officer, Canadian Mental Health Association Thunder Bay	.	.
	Jenny Leadbeater, NW Community Mobilization Coordinator, Canadian Mental Health Association - Thunder Bay Branch	.	.
	Claire Thiessen (Student)	.	.
<b>Peel Regional</b>	Ken Paynter, Community Mental Health Counsellor at Supportive Housing in Peel	.	.
	Marlon Murphy, Co-Chair, Peel Regional HSJCC	.	.
<b>Simcoe Muskoka Regional</b>	Katherine Hunt, Youth Mental Health Worker, CMHA-Simcoe County Branch	.	.
	Tracy King, Manager of Justice Services at John Howard Society of Simcoe Muskoka	.	.
<b>South East Regional HSJCC</b>	Becky Stark, Addictions and Mental Health Services Hastings Prince Edward	.	.
	Julie Lambert, Manager, Addiction and Mental Health Services, (KFL&A) Kitchener Frontenac Lennox Addington	.	.
<b>South West Regional HSJCC</b>	Erika Sweitzer, Manager of Diversion Services, St. Leonard's Community Services London and Region	.	.
	Trevor Tymchuk, Chair, Communications & Knowledge Exchange Committee	.	.
<b>Toronto</b>	Susan Davis, Executive Director, Gerstein Crisis Centre	.	.
	Sue MacLennan, Criminal Court Worker, Aboriginal Legal Services	.	.
<b>Waterloo-Wellington</b>	Joan Nandlal, Executive Director/Chief Executive Officer, John Howard Society of Waterloo-Wellington	.	.
	Meredith Gardiner, Director of Services, Canadian Mental Health Association, Waterloo-Wellington	.	.
<b>York-South Simcoe</b>	Crystal Kukucska, Case Manager, Canadian Mental Health Association York and South Simcoe	.	.
	Crystal Irish, Addiction Support Worker, Addiction Services of Central Ontario	.	.
<b>Ministry Representatives (Ex-Officio)</b>			

<b>Correctional Service Canada</b>	Brooklyn Stroeder, Regional Manager, Community Mental Health		.
<b>Ministry of Children, Community and Social Services (MCCSS)</b>	Phan Luong, Manager, Planning and Program Development Branch, Youth Justice Service Division	.	
	Zoe Kavoukian-Scharf, Policy & Program Analyst, Planning and Program Development Branch, Specialized Client Services, Youth Services	.	
	Richard Stevens, Senior Policy Analyst, Specialized Services and Education Unit, Youth Justice Division, Ministry of Children, Community and Social Service	.	
<b>Ministry of Health (MOH)</b>	Dianna Cochrane, Team Lead, Forensics and Justice Unit, Mental Health and Addiction Programs Branch	.	
	Amy Herskowitz, Senior Program Consultant, Forensics and Justice Unit, Mental Health and Addiction Programs Branch	.	
	Anjanette Brown, Program Consultant, Mental Health and Justice Programs	.	
<b>Ministry of the Attorney General (MAG)</b>	Dena Bonnet, Counsel, Crown Law Office – Criminal	.	
	Danny Morton, Legal Counsel, Indigenous Justice Division		.
	Brandon Jacko, Senior Policy Advisor, Indigenous Justice Branch	.	

<b>Ministry Representatives (Ex-Officio) - continued</b>			
<b>Ministry of Solicitor General (SOLGEN)</b>	Keri Zammit, Senior Social Worker/Special Needs Consultant, Mental Health and Addictions, Corporate Healthcare and Wellness		.
	Yoko Murphy, Client Mental Health Lead within the Mental Health and Addictions Unit		.
	Brad Tamsco, Manager, Mental Health and Addictions, Corporate Health Care and Wellness Branch	.	
	Alison Breitman, Manager, Community Reintegration Unit	.	
	Andrea D'Silva, Senior Policy Advisor, Policing Standards Section, External Relations Branch, Public Safety Division		.
	Jessica Mahon, Manager, Policing Standards Section, External Relations Branch, Public Safety Division		.
	Janet Benedict, Research Analyst, Policing Standards Section, External Relations Branch, Public Safety Division	.	
	Joe Carruthers, Senior Policy Advisor Policing Standards Section, External Relations Branch, Public Safety Division	.	
<b>Other Members (Ex-Officio)</b>			
<b>CMHA Ontario Division</b>	Naushaba Degani, Chief of Quality and System Performance	.	

	Camille Quenneville, CEO, CMHA Ontario Division	.	
	Devorah Kobluk, Director, Public Policy, CMHA Ontario	.	
	Ashley Koster, Quality Improvement Manager, CMHA Ontario	.	
	Sudha Sabanadesan (Presenter), Public Policy Analyst, CMHA Ontario	.	
	Sarah Lindsay, Quality and Research Analyst, CMHA Ontario	.	
	Mary Yoannidis, Conference Planning Manager, CMHA Ontario	.	
<b>Community Networks of Specialized Care</b>	Lisa Holmes, Coordinator, Eastern Region Community Network of Specialized Care	.	
	Nicole Maurice, Coordinator, Eastern Region Community Network of Specialized Care (Starting in May)	.	
<b>Connex Ontario</b>	Nerin Kaur, Executive Director, ConnexOntario		.
<b>Legal Aid Ontario</b>	Dina Zalkind, Criminal Policy Counsel		.
	Marcus Pratt (Guest)	.	
<b>Ontario Association of Chiefs of Police</b>	Joe Couto, Director of Government Relations and Communications		.
<b>Ontario Provincial Police</b>	Lisa Longworth, Program Analyst – Support, Community Safety Services	.	
	Chantal Dupuis, Program Analyst & Mental Health Lead, Community Safety Services, Support		.
<b>Forensic Directors Group</b>	Michelle Davidson, RN, Manager Forensic Mental Health Program, Thunder Bay Regional Health Sciences Centre	.	
<b>Centre for Addiction and Mental Health</b>	TBD		
<b>Justice for Children and Youth</b>	Mary Birdsell, Executive Director	.	
	Samira Ahmed, Staff Lawyer (maternity leave as of August 12, 2022)		
<b>John Howard Society of Ontario</b>	Safiyah Husein, Policy Analyst	.	
<b>Mental Health Commission of Canada</b>	Krystal Kelly, Program Coordinator, Mental Health Advancement	.	
	Amy Fogarty	.	
<b>PeerWorks</b>	Allyson Theodorou, Executive Director		.
<b>Association of Municipalities of Ontario (AMO)</b>	Michael Jacek, Senior Advisor		.
<b>P-HSJCC People with Lived Experience Committee Chair</b>	Steve Torresan, Co-Chair, P-HSJCC People with Lived Experience Committee		.
<b>P-HSJCC Anti-Racism Advisory Committee</b>	Valeria Danieli, Co-Chair, P-HSJCC Anti-Racism Advisory Committee	.	

## SUMMARY OF DECISIONS & ACTION ITMES

	<ul style="list-style-type: none"> <li>• <b>ACTION:</b> Secretariat to look into inviting MHCC back to a future P-HSJCC meeting with an update on the Mental Health Action Plan</li> </ul>
	<ul style="list-style-type: none"> <li>• <b>ACTION:</b> Secretariat to update and send revised Policy Recommendations from Cannabis &amp; Drug Treatment Court Project document based on feedback from today's meeting</li> </ul>
	<ul style="list-style-type: none"> <li>• <b>ACTION</b> Secretariat to share the P-HSJCC Orientation Package with the Provincial HSJCC and Regional and Local Chairs.</li> </ul>
	<ul style="list-style-type: none"> <li>• <b>ACTION</b> Secretariat will share the job posting for Secretariat Project Manager</li> </ul>
	<ul style="list-style-type: none"> <li>• <b>ACTION</b> Secretariat to follow up on Mary Ellen's inquiry regarding clarification of the OPP mental health call statistics (provided in their update).</li> </ul>
	<ul style="list-style-type: none"> <li>• <b>ACTION</b> Secretariat will send out a survey regarding the impact effort work plan items</li> </ul>

## MEETING MINUTES

Item	Discussion
<b>Welcome &amp; Introductions</b>	PHSJCC Co-Chair Sara Dias & CMHA Ontario CEO Camille Quenneville welcomed everyone to the meeting.
<b>Land Acknowledgement</b>	Toronto Regional HSJCC Co-Chair Susan Davis provided the Land Acknowledgement.
<b>Review/Approval of consent agenda</b>	<p><b>MOTION to approve items in consent agenda:</b> Trevor Tymchuk, Representative, HSJCC SW Regional Committee</p> <p><b>SECONDED by:</b> Crystal Kukucska, York South Simcoe Regional HSJCC Representative</p>
<b>Mental Health &amp; Justice National Action Plan Presentation</b>	<p><b>Mental Health Commission of Canada (MHCC), Program Manager, Amy Fogarty provided an overview of the MHCC National Action Plan to support the health and well-being of people who interact with the criminal justice system:</b></p> <ul style="list-style-type: none"> <li>• MHCC is leading the development of a national action plan (NAP) to support the mental health and well-being of people who interact with the criminal justice system. This initiative builds on the MHCC's previous work in this area and was inspired by continuous calls to act on decades-old efforts to produce meaningful change.</li> </ul>

Item	Discussion
	<ul style="list-style-type: none"> <li>• The NAP is in its development phase and is supported by leaders and experts in mental health and criminal justice and by people with lived and living experience of criminal justice system involvement and mental health concerns or mental illnesses.</li> <li>• Priorities of the NAP include upstream prevention and early intervention, supporting mental health across all types of criminal justice involvement and structure, law reform, and system transformation.</li> <li>• Key activities to inform the action plan include the development of an advisory committee and the consolidation of frameworks and strategies.</li> </ul> <p><b>Discussion/Questions:</b></p> <p><b>Do you have any recommendation on who should be engaged in this work?</b></p> <ul style="list-style-type: none"> <li>• Trevor asked for clarification regarding who will be the stakeholders involved with actioning the NAP.</li> <li>• Amy suggested they will draw on the work that has already been done e.g., reports from the past that have not been actioned and the role of health care provision plays.</li> <li>• Naushaba suggested to link to different the work to successful programs.</li> <li>• Susan inquired if MHCC can link the work to human rights policy.</li> <li>• Marcus inquired if there are examples regarding law reform.</li> <li>• Amy indicated they are currently looking into it and that it's in the early stages of researching.</li> <li>• Erin inquired if there were discussion regarding law reform as it relates to provincial mental health legislation – the <i>Mental Health Act</i> and the <i>Healthcare Consent Act</i>.</li> <li>• Amy confirmed that this is being assessed as a possibility; an expert member of the working group informing the development of the action plan is providing advice and guidance on what reforms could be proposed.</li> <li>• Co-Chair Sara – stressed the importance of strategic process to how the work is being implemented because of number of frameworks that were needed to be updated.</li> <li>• Mary Birdsell inquired if there is a separate category for people who are under 18 years old</li> <li>• Amy flagged that youth are not part of the research for the NAP</li> </ul> <p><b>ACTION:</b> P-HSJCC to work with MHCC to determine how they can support the national action plan.</p>
<p><b>Follow up on Issue Management Session: Duty Counsel in Specialty</b></p>	<p><b>The Secretariat provided an overview and update on the Issue Management Discussion that took place during the March 2023 Provincial HSJCC Meeting:</b></p>

Item	Discussion
<p><b>Courts</b></p>	<ul style="list-style-type: none"> <li>• Kenora Rainy River District HSJCC requested a discussion on the issue of restricted Duty Counsel services in specialty and mental health courts.</li> <li>• Based on the discussion and identification of a local solution through follow-up discussions between the Secretariat, Legal Aid Ontario, and Ministry of the Attorney General, it was determined that further action at the provincial level was not needed at this time.</li> </ul> <p><b>Discussion/Questions:</b></p> <ul style="list-style-type: none"> <li>• No questions</li> </ul>
<p><b>Community Reintegration Planning Tables (CRPTs)</b></p>	<p><b>The Secretariat provided an update on the Community Reintegration Planning Tables (CRPTs):</b></p> <ul style="list-style-type: none"> <li>• In May 2022 the Provincial HSJCC and the Ministry of the Solicitor General (SolGen) partnered to support the development and operationalization of CRPTs, which are intended to support a person-centered, collaborative, multidisciplinary and multisectoral approach to release planning for high needs individuals.</li> <li>• Local planning tables at Phase 1 sites are expected to launch between June and July 2023</li> <li>• Program evaluation based on lessons learned and best practices from Phase 1 sites will assist with implementation of the Phase 2 sites and continuous improvement.</li> </ul> <p><b>Lesson learned from Phase 1 sites include:</b></p> <ul style="list-style-type: none"> <li>➤ Engagement and relationship building with local stakeholders, including HSJCC's, situation tables, discharge planning, service providers and people with lived experience.</li> <li>➤ Leveraging existing forums from reintegration to support the development of CRPTs.</li> <li>➤ Consistent and align communication between ministry and community partners.</li> <li>➤ Need for flexible approach when working with remand populations.</li> <li>➤ Capacity for service providers when working with remand populations.</li> <li>➤ Systemic challenges such as supportive housing and shelter</li> </ul> <p><b>Discussion Questions:</b></p> <ul style="list-style-type: none"> <li>• Do you have any question about the implementation Phase 1 of the CRPTs</li> <li>• Do you have any suggestions about key stakeholders that should be consulted in the implementation phase</li> <li>• Do you have any ideas about how to support the establishment of the CRPTs's</li> </ul> <p><b>Feedback:</b></p> <ul style="list-style-type: none"> <li>• Integrated Release from Custody worker and with the release from custody works</li> <li>• The two roles may not be appropriate but looking to see how work with MOH</li> <li>• Sara asked if community co-chairs have been identified</li> </ul>



Item	Discussion
	<ul style="list-style-type: none"> <li>• Amy – Release from custody workers</li> <li>• Jenny NW COR provided context with their table</li> <li>• Co-Chair Sara asked how are they working or with the local and regional HSJCC and local structure for planning</li> <li>• Bring everyone actively involved and engaged in making referrals so will need everyone at the table to make the pathways successful</li> <li>• Co-Chair Sara flagged that recommendation have not been actioned and how they will be coordinated</li> <li>• Mary Ellen flagged concern over situation tables and wanted to hear about examples</li> <li>• Director of Justice Candace clarified that the CRPT tables are very different from the situation tables</li> <li>• Lisa Holmes asked was there consideration to include specialized care</li> <li>• Mary Birdsell inquired of any type of focus attention on young adults</li> <li>• Director of Justice Candace indicated that the data will reflect the young adult sector</li> </ul>
<p><b>Policy Recommendations from Cannabis &amp; Drug Treatment Court Project</b></p>	<p><b>CMHA Public Sudha Sabanadesan provided an overview of the Cannabis Use &amp; Drug Treatment Court (DTC) Project and project findings:</b></p> <ul style="list-style-type: none"> <li>• The project was funded by the Mental Health Commission of Canada and carried out by CMHA Ontario, the Provincial HSJCC, and the John Howard Society of Ontario. The project explores how cannabis use impacts participation in Drug Treatment Programs and how perceptions of cannabis use impacts on how clients are supported.</li> </ul> <p><b>Erin Paquette provided an overview of the policy recommendations developed based on the project findings:</b></p> <ul style="list-style-type: none"> <li>• Key policy recommendations were developed based on key themes and issues raised during a November 2022 Knowledge Exchange and Public Policy Forum. Recommendations are proposed in relation to cannabis use in Drug Treatment Courts, as well as to support therapeutic courts and ensure their sustainability.</li> <li>• Key police recommendations to support Drug Treatment Courts include (1) DTCs consider moving to a hybrid or harm reduction model, emphasizing the needs of program participants; (2) DTCs develop trauma-informed pre-assessment and service planning processes; (3) DTCs expand program eligibility criteria to ensure a more individualized analysis to ensure that the specific circumstances of an individual’s criminal record; and (4) DTCs consult with service providers who work with Indigenous, Black, and racialized clients to ensure that program eligibility criteria supports access to programming.</li> </ul>



Item	Discussion
	<ul style="list-style-type: none"> <li>• Key policy recommendations for therapeutic courts include (1) consistent funding for therapeutic courts from both federal and provincial governments; (2) dedicated teams in courthouses administering Drug Treatment Programs (judges, Crowns and support staff); and (3) collecting race-based data to enhance accessibility of therapeutic courts and develop programming that responds to the needs of Indigenous, Black, and racialized people in contact with the justice system.</li> </ul> <p><b>Next Steps:</b>  <b>The P-HSJCC is asked to consider supporting these recommendations:</b></p> <ol style="list-style-type: none"> <li>1. Recommendations will be shared with forum participants for validation.</li> <li>2. Development of a public report, one-pager and infographics to share the result of the project with the public.</li> <li>3. These knowledge exchange products will be developed by CMHA Ontario; resources will be added to the P-HSJCC website and shared with the HSJCC Network.</li> </ol> <p><b>Sudha Sabanadesan and Erin Paquette facilitated a discussion regarding the project and subsequent policy recommendations:</b></p> <ul style="list-style-type: none"> <li>• Mary Ellen doing some of the recommendations and they align with her team’s experience. Noted that it is important to identify the right service providers to be part of the process, as well as who in the judiciary would be responsible for Drug Treatment Court programs.</li> <li>• Mary Birdsell commented that there is an absence of defense counsel in therapeutic court processes. The role of defense counsel is to act as an advocate for the individual who is facing criminal charges. Members of her organization are seeing criminally accused appearing in therapeutic courts without defense counsel, which is concerning. Important to highlight the role and need for defense counsel in this process.</li> <li>• Co-Chair Toronto - To include anti-racism lens for public policy recommendation for cannabis use (recommendations 3 and 4).</li> <li>• Dena mentioned that it’s difficult to find clients because the change in law is not applicable anymore.</li> <li>• Jenny NW COR – Have mental health diversion which would include substance use. In areas of the province where Drug Treatment Courts do not exist, there are additional challenges. In these areas, Court Support workers complete applications for clients, develop the plan with them and ensure consistency throughout the process.</li> <li>• Trevor – buy in from judges regarding therapeutic courts is important and it’s not clear how to do that. Some areas in the provinces still do not have therapeutic courts.</li> </ul> <p><b>ACTION:</b> Secretariat to take feedback and update the recommendations. The Secretariat will then share the recommendations with the members once again.</p>
<p><b>Presentation of HSJCC Orientation Package</b></p>	<p><b>Jalicia Clarke provided an overview of the recently completed Orientation Package for new HSJCC members.</b></p>

Item	Discussion
	<ul style="list-style-type: none"> <li>• Key components of the package include an overview of the network, available resources, and an orientation package template that local and regional HSJCC's can build on to reflect their specific needs.</li> <li>• Working group came together to come up with a mission statement to be included as part of the orientation package.</li> <li>• Key terms added for better understanding of language used within the network.</li> </ul> <p><b>Trevor Tymchuk provided an overview of the package purpose and development process</b></p> <ul style="list-style-type: none"> <li>• The package was developed with input from the People with Lived Experience Advisory Committee.</li> <li>• The orientation pack was developed to provide guide to local and regional committee in the HSJCC.</li> <li>• Sampling of resources include key contacts.</li> <li>• <b>ACTION</b> to send out package to the P-HSJCC.</li> </ul> <p><b>Discussion/Questions:</b> No questions</p>
<p><b>Updates from Regional HSJCCs &amp; Partners</b></p>	<p><b>P-HSJCC Anti-Racism Advisory Committee – Valeria Danieli</b></p> <ul style="list-style-type: none"> <li>• Anti-Racism Framework working group is in the planning stages of holding focus groups to gather more information to inform the framework.</li> </ul> <p><b>Regional HSJCC Voting Members in attendance provided the following updates:</b></p> <ul style="list-style-type: none"> <li>• <b>Hamilton/Niagara/Brant/Haldimand/Norfolk (HNBHN):</b> See slides for detailed updates. Recently updated terms of reference for the first time since their implementation in 2006. <ul style="list-style-type: none"> <li>○ Continuing to work on table diversity—PWLE, BIPOC communities.</li> <li>○ Red Bag Pilot Project builds on the original Red Envelop project. Pilot is in the early stages—aims to ensure inmates' belongings follow them should they be released from court.</li> <li>○ SolGen expressed excitement about this project and inquired about inclusion of police in engagement efforts. Police engagement was described as an integral part of the transportation component in similar programs in Ottawa and Toronto. This will be confirmed by the HNBHN Region. <b>ACTION</b></li> <li>○ Continuing to face challenges with housing, and emerging issues (seniors with dementia, shelter beds being held for people evicted from encampments and therefore unavailable to others trying to access them).</li> </ul> </li> <li>• <b>Champlain:</b> Sara Dias shared updates on behalf of representatives from this region. <ul style="list-style-type: none"> <li>○ Currently focused on regional and local member engagement event and completing a SWOT analysis and defining the purpose of their HSJCC.</li> </ul> </li> <li>• <b>Kim &amp; Carol, Haliburton/Kawartha/ Pine Ridge (HKPR):</b> Haliburton Regional conference next week, theme is 'Complexity Requires Collaboration'. Traveling through four counties with keynote speaker. Lots of interest from police partners.</li> </ul>

Item	Discussion
	<ul style="list-style-type: none"> <li>○ Dr. Carolyn Lepsee specializes in substance use and brain injury: speaking about how to support complex populations, screen for brain injury, and tools that can be easily used/implemented.</li> <li>○ Yvette Puro, background in AIDS Service Organizations: presenting on Good Grief Work.</li> <li>○ Collaboration in partnership with Trent University highlighting 3 community-based research projects: First highlighting the need for a CHC in Peterborough. Final reports are finishing on the second project, which was the rejuvenation of provincial halfway house project. The third project was the situation table research project, focused on training and if participants feel well-equipped with the current models.</li> <li>○ Large expansion of recreational justice programs, primarily using fundraising dollars. Value in a source of belonging and something to engage with that doesn't involve substance use.</li> <li>○ Kawartha Lakes Local: Conference building awareness to enhance connections, focus on Indigenous clients.</li> <li>● <b>Caitlin, Northeast Regional:</b> Current focus is on re-engagement with district tables and partners – see slides for details. <ul style="list-style-type: none"> <li>○ Recently updated Terms of Reference, with an environmental scan of district tables being carried out in June.</li> <li>○ Nipissing table is supporting an educational day in the fall related to the Opioid Crisis in the North Bay area.</li> <li>○ Sudbury-Manitoulin table has written a letter of support for an Indigenous Persons Court for the Sudbury area – initiative led by Crown's office and a local Indigenous agency (expected to launch in September).</li> </ul> </li> <li>● <b>Northwest COR:</b> See slides for detailed update—recent strategic planning meeting resulted in decision to collapse NW COR back into a Northwest Regional HSJCC. Transitioning to become Thunder Bay &amp; District HSJCC in the coming months.</li> <li>● <b>Kenneth, Peel Regional:</b> In the process of updating the Terms of Reference, still establishing working committees. Committee changed abruptly, so we are in the process of restructuring.</li> <li>● <b>Southwest Regional HSJCC:</b> Focus on increasing engagement and exploring possibility of a fall conference. <ul style="list-style-type: none"> <li>○ Some members were impacted by revisions to the Adult Community Service Order program (i.e., collapsed contracts and consolidated catchment areas have meant some agencies lost contracts, others gained them)</li> <li>○ Phase 1 Community Reintegration Table launching on June 8<sup>th</sup>—diverse working group with lots of cross-sector representation.</li> </ul> </li> <li>● <b>Susan, Toronto Regional:</b> Seeking new Co-Chair and may have someone in place. Currently focusing on the new courthouse where everything will be shifting to, and all justice providers are trying to figure out what that looks like. <ul style="list-style-type: none"> <li>○ Community Reintegration Planning table has officially launched after many consultations.</li> </ul> </li> </ul>

Item	Discussion
	<ul style="list-style-type: none"> <li>○ Anti-racism webinar series was extremely well received (97% satisfaction rate), as were PWLE panels.</li> <li>○ Major focus on applying lenses of anti-Black and anti-Indigenous racism to all their work.</li> <li>○ Continued growth and expressions of interest to be involved—recent connection with CAMH Forensic Program, Psychiatry in South Detention Center.</li> </ul> <ul style="list-style-type: none"> <li>● <b>Crystal, York-South Simcoe:</b> conference on June 8th, on the topic of how the COVID pandemic affected youth. Focus on youth and the justice system, how services are changing. Challenges around community engagement, so we're reviewing ToR and discussing increasing engagement. More in person, collaboration with First Nations, engagement underserved catchment area.</li> </ul> <p><b>Ministry Partners in attendance provided the following updates:</b></p> <ul style="list-style-type: none"> <li>● <b>Ministry of Children, Community &amp; Social Services (MCCSS):</b> Continuing work to enhance and expand culturally responsive services for Black and Indigenous youth, including conducting research and engagement. <ul style="list-style-type: none"> <li>○ Aim is to enhance existing services and partner with Black and Indigenous-led intervention/diversion services.</li> <li>○ Developing a Mental Health Enhancement Plan for Youth Justice Diversion</li> </ul> </li> <li>● <b>Ministry of Health (MOH):</b> See slides for detailed updates. MOH used one-time funding to complete a provincial inventory of mental health and justice services in collaboration with CMHA Ontario/PHSJCC. <ul style="list-style-type: none"> <li>○ Inventory is intended to include all mental health and justice initiatives, not exclusive to MOH funded programs/initiatives—all initiatives, who operates them, where they are located in the province, and how they are funded will be filled in by CMHA Ontario.</li> <li>○ Aim is to help identify gaps in the system, raise awareness of the available supports, and support funding/resource allocation planning in the future.</li> <li>○ A draft of the inventory is projected to be complete by the end of August and reviewed by inter-ministerial health &amp; justice sector partners in early September.</li> </ul> </li> <li>● <b>Ministry of the Attorney General (MAG):</b> See slides for detailed updates. MAG is working to develop a set of best practices for Mental Health Courts in response to concerns expressed in the Auditor General's report regarding inconsistent practices in these specialized courts. <ul style="list-style-type: none"> <li>○ Project will likely look similar to the police/hospital transition work carried out a few years ago.</li> <li>○ This project is specific to mental health courts, tailoring recommendations for their specific purpose. Therapeutic courts more broadly may be able to refer to the report and adapt the recommendations for their settings, but they are not the focus of this scan.</li> <li>○ There is some urgency to complete this project so that the scan of existing mental health courts completed in 2021 is still relevant/doesn't need to be repeated.</li> </ul> </li> </ul>

Item	Discussion
	<ul style="list-style-type: none"> <li>○ MAG has approached the P-HSJCC Secretariat to request that they partner with the ministry to develop this resource.</li> <li>● <b>Ministry of the Solicitor General (SolGen):</b> Community Reintegration Planning Tables launching Phase 1 in June. <ul style="list-style-type: none"> <li>○ Continuing work with Indigenous Primary Healthcare Council and Alliance for Healthy Communities to strengthen the continuum of care for people accessing community health care upon transition from provincial custody.</li> <li>○ Currently engaging in internal networking and reaching out to ensure alignment between the community reintegration planning tables work and the continuum of care work.</li> <li>○ Community Safety: New grant cycle for 2023/2024 for MCRTs (First Nation, Municipal, OPP teams). Applications being accepted May 30-July 4.</li> </ul> </li> </ul> <p><b>Other ex-officio partners in attendance provided the following updates:</b></p> <ul style="list-style-type: none"> <li>● <b>Candace Vena, CMHA Ontario Division:</b> Currently hiring HSJCC Project Manager (Candace’s previous position) – please share posting widely within your networks.</li> <li>● <b>Community Networks of Specialized Care:</b> Lisa Holmes will be retiring in June—Nicole Maurice will be taking over as provincial representative.</li> <li>● <b>John Howard Society of Ontario:</b> Housing report will be finalized soon, making important linkages between homelessness and criminal justice interaction. An additional update on this will be provided at the September meeting.</li> <li>● <b>Ontario Provincial Police:</b> No attendees, written updates provided (see slide deck for details). Sara Dias shared the written update to the group. <ul style="list-style-type: none"> <li>○ OPP update reported a 55% increase in mental health occurrences between 2017 and 2022. Regional partners inquired if this was viewed as a positive (i.e., people feel they have a safer place to report) or a negative in terms of identifying risk events—inquiry will be brought back to OPP for clarification.</li> </ul> </li> </ul> <p><b>ACTION</b></p> <p>Remainder of ex-officio partners were not in attendance or did not have any update.</p>
<p><b>Prioritization Exercise: P-HSJCC 2023-2024 Work plan items</b></p>	<p><b>The Secretariat facilitated a prioritization exercise to determine the most effective way to focus their resources to carry out the 2023/2024 workplan.</b></p> <ul style="list-style-type: none"> <li>● The Secretariat remains committed to all priority items, however key deliverables and timelines shift as we move through the three years based on capacity, phases of the work, etc.</li> <li>● Given Secretariat capacity and resources to action the work, we need to determine what is the highest priority for this year and what can be moved to next year.</li> </ul> <p><b>Candace provided background information regarding the P-HSJCC workplan and current staffing/resources.</b></p>

Item	Discussion
	<ul style="list-style-type: none"> <li>• An impact-effort grid was initiated with support from the Quality Improvement team at CMHA Ontario to identify the level of effort required of the Secretariat, and the anticipated level of impact for each workplan item. This allows the Secretariat to direct their resources more effectively.</li> <li>• The Secretariat only populated the 'effort' sections of this grid. This was populated based on their current capacity and current workplan. The Secretariat can only identify their perception of impact, but the Network will be able to determine this more accurately.</li> </ul> <p><b>Naushaba Degani provided an overview of the Impact/Effort Grid and facilitated the completion of the grid — members in attendance were asked to focus only on the IMPACT of various activities</b></p> <ul style="list-style-type: none"> <li>• The grid is a resourcing tool that can help with work planning by prioritizing activities to move a project forward.</li> <li>• Because this is a QI tool, some of the questions may not resonate as much—focus is to prioritize across quadrants if an activity is in the right place. Then we can address how to decide which projects move forward in the current fiscal year, and which can be addressed in another fiscal year.</li> <li>• Workplan projects from the current year have been populated in grid and identified by effort and perceived impact. Red items are 'must-do' projects. Impact to be determined using a consensus process.</li> </ul> <p><b>Specialized Court – High Effort, Moderate/High Impact</b></p> <ul style="list-style-type: none"> <li>• Identifying best practices project. If we're talking about the impact, since there are so many different specialized courts and every jurisdiction has a unique approach, I don't know what the impact is in trying to determine best practice. (Hamilton)</li> <li>• Looking only at Mental Health Courts (psychiatrists, fitness to stand trial, etc.). would reduce the impact (Trevor)</li> <li>• All MH courts have forensic psychiatrists involved, even if they aren't physically in court at all times.</li> <li>• Title of the project needs to be adapted from 'Specialized courts' to MH courts. Flag that HSJCC is funded by MOH and must prioritize government asks/projects they're being asked to do.</li> <li>• Court room 102 are not just assessment—are we looking solely at the psychiatrists within a MH court? Dena clarified that the focus isn't on psychiatrists evaluation. Only used this role as an example to differentiate from their therapeutic courts.</li> <li>• In terms of added resources, in kind resources (working with Ministry partners); it was the ministry that did the groundwork of the jurisdictional scan, template of suggested best practices. Similar to Cannabis and DTC project. Ministry at this point isn't considered added funding, but more in-kind support and connections because we already did/funded a lot of the work.</li> <li>• Dena: to Maryellen: not a standardized project, best practices tool. Learning what the Toronto court does, vs. Hamilton, etc. so they can learn from each other; ministry level to help inform funding. No clear direction for how to bring a new MH court to life. Existing courts can be used as an evaluation tool.</li> <li>• No Change re: current placement in grid.</li> </ul> <p><b>Anti-Racism Standing Committee – High Effort/High Impact, confirmed</b></p>

Item	Discussion
	<p><b>Network Member &amp; Sector Engagement – High Effort/High Impact, confirmed</b></p> <p><b>Naushaba redirected the group to focus on lower-impact items to determine if any changes are required.</b></p> <p><b>Orientation for new members: Moderate Effort/Moderate Impact</b></p> <ul style="list-style-type: none"> <li>• In terms of time involved – virtually once a year, train the trainer model to reduce effort. Pre-recorded materials and option to follow up to reduce effort? Can be intimidating, so pre-recording to fit in schedule more easily. Confirmed moderate impact, potential to reduce effort. We can also see if there is also the opportunity for a learning module</li> </ul> <p><b>Transition from Custody— Moderate Effort/Moderate Impact</b></p> <ul style="list-style-type: none"> <li>• Dena inquired if impact is still moderate when a project is similar to other projects like CRPT's. Naushaba explained that the Impact/Effort Grid isn't a standardized tool, so similar projects may still be considered moderate impact. Erin noted the Transition from Custody work is broader than the CRPT's, even though they have taken a fair amount of time</li> <li>• If some projects have the same people involved, could they be in one meeting rather than multiple separate ones?</li> <li>• Brad highlighted the need for awareness of duplication, parallel processes, and having the same people at different tables, especially in regard to CRPT's and TFC—risk of projects working against each other. <ul style="list-style-type: none"> <li>○ The Secretariat identified that membership duplication is minimal, and there is an opportunity to hear from people on the ground they otherwise wouldn't. Feedback to date has identified the CoPs as a very valuable space to share practices, identify common challenges, etc.</li> <li>○ Trevor also noted that the CRPT are specifically case carrying, individual tables. The TFC is a system table, open to everyone.</li> </ul> </li> <li>• Naushaba suggested that better alignment between tables would help reduce effort</li> <li>• Confirmed moderate effort/moderate impact</li> </ul> <p><b>Issue Management – Moderate Effort/Moderate Impact</b></p> <ul style="list-style-type: none"> <li>• MaryEllen suggested this is a higher impact item in terms of building provincial understanding long term</li> <li>• Is issue management still moderate or high impact if we can't do anything to resolve the issue? Sara suggested a 'parking lot' approach for keeping track of issues that are identified, but there are not resources/ability to change.</li> <li>• Lisa identified that issue management flows into other work and was a driving force for HSJCC to form in the first place. From local and regional engagement perspective, this is a way for them to feed issues into, hook for people to join.</li> </ul>



Item	Discussion
	<ul style="list-style-type: none"> <li>• Moved to High Impact, 'no brainer' section.</li> </ul> <p><b>HSJCC Webinars – Moderate Effort/Moderate Impact</b></p> <ul style="list-style-type: none"> <li>• Resource intensive in terms of developing content, identifying speakers, etc. Can we reduce effort and continue impact?</li> <li>• About 200 people register, usually just over half attend—this is only the number of log-ins and doesn't account for multiple people accessing from one device.</li> <li>• Webinars are a very valuable resource for new staff, especially when available as recordings.</li> <li>• Current frequency is bi-monthly, although they were initially intended to be monthly.</li> <li>• There has never been a shortage of topics, and audience interest is there. The challenge has always been finding and securing speakers. Trevor offered to support this work when possible.</li> <li>• Effort can be reduced by reducing the number of webinars—4-6 a year may suffice.</li> <li>• The group confirmed 5-6 webinars per year are sufficient, making this a low-effort item. Regional webinars, events etc. can be shared to further reduce effort and increase impact—send upcoming events to Trevor.</li> </ul> <p><b>Youth Involved in the Criminal Justice System &amp; Clients with Complex Needs</b></p> <ul style="list-style-type: none"> <li>• Zoe, MCCSS Youth Justice Division: really happy to see youth involved in the workplan—clarifying HSJCC feedback on ad-hoc/as needed basis, which may reduce effort. Impact is arguably quite high, and we can reduce effort.</li> <li>• Trevor expressed that 'complex needs' is covered in multiple other workplan items.</li> <li>• Candace reminded the group that some items this year may stay low effort but may look different in year three. Inventory of specialized services and best practices will hopefully come through with MOH inventory.</li> <li>• Confirmed high impact with youth, lower effort complex clients.</li> </ul> <p><b>Social Media &amp; Website</b></p> <ul style="list-style-type: none"> <li>• Social media identified as high effort, high impact; website identified as low effort.</li> <li>• Trevor identified that social media requires a more thoughtful and strategic presence, and impact may vary by platform.</li> <li>• Group discussed continuing to use social media primarily as a tool to direct people to existing online resources rather than comment, release position statements, etc.</li> <li>• Jاليا noted it is impact of regular engagement vs. regular posting on social media algorithms.</li> <li>• Outside of COVID, HSJCC hasn't released many advocacy letters through social media.</li> </ul> <p><b>Policy Submissions and Consultations</b></p>

Item	Discussion
	<p>Sara Dias suggested that this item be considered high effort/high impact. Their local HSJCC regularly returns to documentation and re-iterates advocacy at a local level, and also informs provincial advocacy asks.</p>
<p><b>Prioritization Exercise: Report Back &amp; Next Steps</b></p>	<p><b>Survey ranking/ordering the projects to follow:</b></p> <ul style="list-style-type: none"> <li>• Didn't get to 'lights on' work in today's discussion—Candace suggested looking at policy and consultation work discussion. This is done when requested by the network, ministry partners, etc. This isn't necessarily a consistent demand, but when required does involve more "heavy lifting." <ul style="list-style-type: none"> <li>○ Dena: During covid it was important and useful to write to ministry partners, but outside of covid letter writing is disconnected compared to actualized work. We have a lot of great tangible work right now; advocacy letters are more ad-hoc. Very specifically needed during covid, but it may not be as needed/prioritized, unless connected to issues management. As a problem-solving table, letter writing isn't the most effective.</li> <li>○ Naushaba and Candace highlighted that regular engagement with ministry partners to participate in consultations can be difficult for the secretariat when they have to engage with the network beforehand</li> <li>○ Richard suggested this can be ad-hoc, hard to determine the effort/impact without the issue.</li> </ul> </li> <li>• Susan asked how the workplan items can be effectively "ranked" when they are so core/essential to the work—complex needs has been a challenge for a long time, it seems risky to embed it into other workplan items <ul style="list-style-type: none"> <li>○ Naushaba reiterated that the secretariat remains committed to the workplan and has no intention of removing any items. Their capacity however is stretched, and we aren't resourced to do everything every year.</li> <li>○ We know these are major issues that are not being addressed, so the process of identifying what is most important now is going to help guide us in terms of what resources go where.</li> <li>○ If we are going to put an action together, we want it to actually have impact and create change for clients. We are going to send out survey with workplan items asking for feedback re: importance, and then also identifying what is core to the work so we implement it long-term in all the work</li> </ul> </li> </ul>
<p><b>Meeting adjournment</b></p>	<p><b>The Provincial HSJCC meeting of May 18, 2023, adjourned at approximately 3:00pm</b></p> <ul style="list-style-type: none"> <li>• The next P-HSJCC meeting will be held on <b>2:00pm – 4:00pm, September 19<sup>th</sup>, Zoom Meeting:</b></li> </ul>