HSJCC Network Reporting Template

Background

As per the Ministry of Health's reporting requirements, the Provincial, Regional and Local HSJCCs are required to report on their committee's activities twice a year through work planning and reporting.

Work planning assists HSJCCs in mapping out their planned activities for the year ahead. This keeps members well informed of what is happening at a Local, Regional and Provincial levels within the HSJCC Network. Annual reports demonstrate the key outcomes from the previous fiscal year and ensures transparency and accountability across the network. It is also a great way of highlighting the impact of our work and showcases the accomplishments of the HSJCC Network.

HSJCC Information

Name of Regional or Local HSJCC	Toronto Regional HSJCC
Chair/Co-Chair Names & Contact Information	**Patricia Pagnani,** ppagnani@torontobailprogram.com or 416-314-3765 ext.261 **Susan Davis,** sDavis@gersteincentre.org or 416-929-0149 ext. 222 **Tazio Clark,** tazio.clarke@toronto.ca or 437-248-2061
HSJCC Objectives	*The T-HSJCC works collaboratively:* • To provide a planning table made up of service providers to find solutions to the problems of criminalization of people with defined unique needs, and; • To develop a model of shared responsibility and accountability for assisting this group of people at points of intersection with the justice system. • To recognize and address emerging health equity challenges during and post COVID-19 by working collaboratively by addressing the intersectional, equity and Anti-Racism approach to social determinants of health affecting racialized communities in contact with the justice system.
Name of Transfer Payment Agency & Contact Information	**Canadian Mental Health Association – Toronto Branch** **Tania Barrie,** tbarrie@cmhato.org or C. 416-433-9093
Total # of Funds Received from Regional Health Office	**$63,739**

List of Key Activities & Initiatives

The T-HSJCC works collaboratively:

I To assist in facilitating communication through effective linkages among health, criminal justice and social service sectors, and between local committees.

II. To assist in identifying issues regarding service delivery and capacity.

III. To assist in addressing issues such as access to and duplication of services.

IV. To consult with local committees to determine predominant issues.

V. To assist in coordinating regional training opportunities for all sectors involved in serving the target population.

VI. To assist in providing informed input and advice concerning research, system design, planning, program implementation, and resource allocation to the partner Ministries.

VII. To assist in working within a social justice, anti-black and indigenous lens and recognize their intersections with mental health and justice.

VIII. To improve the experience of groups experiencing systemic barriers to equity and racialized groups; recognize, support, and engage with Black and Indigenous communities within the efforts of the Toronto Regional HSJCC OR in accordance with the mandate of the Toronto Regional HSJCC.

IX. To promote self-awareness/ reflection through education and dialogue about the equity impact of social determinants of health and how they may manifest in the work of the Toronto Regional HSJCC.

General Information for Activity I.	
Description	To assist in facilitating communication through effective linkages among health, criminal justice and social service sectors, and between local committees.
Objectives and Key Deliverables	Objectives: The Toronto Regional Coordinator provides administrative support to the regional committee, four Local HSJCCs, Anti-Racism Ad Hoc Group and participates in: 3-4 Toronto Regional meetings and 15 including 1 Mega Local meetings.. Toronto HSJCC Anti-Racism Ad Hoc Group meetings. Toronto Regional Co-chairs attend P-HSJCC meetings. 10-20 committee members attend T-HSJCC meetings. 40-60 committee members attend Local HSJCC meetings. 30-50 participants at the Local Lunch and Learns. Circulate current information about human services and justice issues. Maintain and circulate Regional and Local membership lists. Continue with regular regional and local meetings and the distribution of meeting minutes.

	Submit local/regional membership contact information and local resources to the Provincial Secretariat. Regional Co-Chairs provide updates about identified issues at the P-HSJCC meetings. Local Co-chairs provide updates about identified issues at the T-HSJCC meetings. 8-10 new members joining the Regional/Locals committee. 8-10 Welcome packages sent to potential new members. 40-45 Toronto Regional members maintained. 240 Local and Regional HSJCCs members maintained. Year - end regional and local members' evaluation and membership confirmation. Determine members who identify as being part of equity seeking and racialized groups.
Budget Allocated (As of April 1, 2025)	**See attached Financial Report**
Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed**
Key Outcomes	Four Toronto Regional meetings were held in June, September, January, and March, with a total of 41 attendees. Twelve members attended regularly, with an average of 10 members per meeting. Total membership reached 40, reflecting an increase of two members. Toronto Regional Chairs attend the P-HSJCC meetings. A total of 12 local meetings and one Toronto Local HSJCCs 'mega meeting' were held. The reduced number of meetings (four fewer than planned) reflects the joint collaboration between the West Toronto and North York HSJCC A total of 240 committee members attended 12 Local HSJCC meetings, and 40 attended the in-person Toronto Local HSJCCs 'mega meeting,' for a combined total of 280 participants. Compared to the previous year, when 318 individuals attended Local meetings, this reflects a 12% decrease. This change is attributable to the transition from four Local HSJCCs to three, following the joint collaboration between the West Toronto and North York

	HSJCCs. Last year, 70 members attended regularly, compared to 71 this year, representing a slight increase. Factors contributing to the lower overall attendance include health and wellness challenges among human resources, the justice sector's adjustment to new systems, staffing shortages, and increased staff turnover. Circulated current information about the human services and justice sector such as P-HSJCC meeting highlights, training opportunities, job postings, available services, new programs, workshops, information, educational resources, and community events. Maintain and circulate Regional and Local membership lists. Continue with regular Regional and Local meetings and the distribution of meeting minutes. Provided updated Local and Regional membership and resource information to the Provincial HSJCC for posting on the website. Regional Co-chairs provide updates regarding identified issues at the P-HSJCC meetings. Local Co-chairs provide updates about identified issues at the T-HSJCC meetings. 8 new members joined the Regional committee from; Métis Nation of Ontario (1), LAO (1), Professour/Researcher (1), Fred Victor (1), JHS-T (1), Amadeusz (2), Surrey Place (1). 40 new members joined the Locals committee. The previous year 41 new members joined the Locals committee, a slights decrease. 40 Toronto Regional members were retained. 270 Local and Regional HSJCCs members were retained. 46 Regional/Local welcome packages were sent out. Year - end Regional and Local member's evaluation completed and membership confirmation. The Toronto Regional coordinator provides administrative support to three Local HSJCCs, Toronto Regional Committee, Mega Meeting Planning Committee, and four Ad Hoc Groups and coordinates all Lunch and Learn sessions; and ensures new members are oriented to the HSJCC through meet-and-greet sessions.
Budget Used by March 31, 2026	**See attached HSJCC Financial Report**

General Information for Activity II.	
Description	To assist in identifying issues with respect to service delivery and capacity.
Objectives and Key Deliverables	Objectives: Continued to provide Regional Updates to the Provincial HSJCC meetings. Committee members continue to work collaboratively, utilizing a participatory group decision-making model. Continue to have Locals and Anti-Racism Ad Hoc Group updates as a standing agenda item at every meeting. Collaborate in identifying system barriers for people involved with the justice sector who may be facing significant system barriers to service access specific to the Ontario Court of Justice Toronto, Toronto Regional Bail Centre and Justice Centres. **Key Deliverables:** Strengthen coordination and collaboration between human services and justice sectors. Advancement of systemic issues that impact individuals who come into contact with the justice system. Explore new communication strategies with the judiciary and Toronto Regional HSJCC Co-chairs to address gaps and communication challenges at the Ontario Court of Justice Toronto and the Toronto Regional Bail Centre.
Budget Allocated (As of April 1, 2025)	**See attached HSJCC Financail Report**
Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed**
Key Outcomes	Regional updates were regularly reported to the Provincial HSJCC. Participatory decision-making approaches continued to enhance member involvement and strengthen cross-sector collaboration. Increased regional and local collaboration, coordination, and planning supported the development and delivery of a four-session Anti-Racism Lunch and Learn series. In addition, the Toronto Region partnered with the Provincial HSJCC to support its outreach strategy on topics of mutual interest.

	Toronto Regional Co-Chairs also met with members of the judiciary to enhance communication and support information sharing. **Testimonials noted in the member's evaluation:** ***Please share one example of a memorable moment for you as a member of the T-HSJCC, What bring you back?*** -One memorable aspect of being involved with the T-HSJCC has been the opportunity to collaborate with diverse community partners committed to addressing systemic barriers and improving outcomes for vulnerable populations. Ongoing knowledge sharing, anti-racism discussions, and collective problem-solving continue to reinforce the importance of cross-sector collaboration. The mega meeting was particularly impactful, especially in hearing the lived experiences of individuals directly affected by the criminal justice system." - Ongoing collaboration with Service Providers and individuals with lived experience - I like when senior directors come to the larger meeting and give us the opportunity to ask about their strategic plans.
Budget Used by March 31, 2026	**See attached Financail Report**

General Information for Activity III.	
Description	To assist in addressing issues such as access to, and duplication of services.
Objectives and Key Deliverables	**Objectives:** Work collaboratively to address issues associated with access to and duplication of services. **Key Deliverables:** Collaborate in addressing system barriers for people involved with the justice sector who may be facing significant system barriers to service access specific to the Ontario Court of Justice Toronto, Toronto Regional Bail Centre and Justice Centres. Increase collaboration and coordination for problem solving/resolution of systemic issues that impact individuals who come into contact or are at risk of involvement with the justice system. Continue with shared accountability. Review minutes to ensure participatory group decision making took place. Review Action Items and follow-up to ensure problem solving and service coordination issues have been dealt with at every meeting.

	Improve functioning and quality of life re: clients' within the target populations social determinants of health. Reduce recidivism by supporting improved clients outcomes.
Budget Allocated (As of April 1, 2025)	**See attached Financial Report**
Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed and on-going**
Key Outcomes	The T-HSJCC Chair(s) attend the Provincial HSJCC. They report on the T-HSJCC's identified issues and priorities resulting in increased coordination and collaboration by building capacity and sharing responsibility. Continue to have Locals updates as a standing agenda item at every meeting. This increases collaboration, coordination, problem solving and builds capacity. Increased access to reliable and current information and analysis of human services and justice issues as demonstrated by the members' evaluations. Provide a forum for data sharing through educational presentations at committee meetings. This year we had presentations on the following: On the new Brain Navigator, Fred Victor update on the Consortium and on the Encampment. The T-HSJCC prioritized ongoing information sharing at committee meetings regarding the transition of OCJ-T and TRBC, focusing on: 1) In-custody conditions; 2) Release and reintegration; 3) Post-release service access. The T-HSJCC Co-Chairs actively participated in the Anti-Racism Ad Hoc Group, which developed and delivered an educational anti-racism series. This initiative aimed to improve the experiences of equity-seeking and racialized groups within the justice and human services systems. The committee also continued to pivot to online activities where possible to enhance accessibility and support broader participation. Member evaluations were completed and supplemented with anecdotal feedback, indicating increased participation in HSJCC activities and improved coordination between the human services and justice sectors. The committee also pivoted to virtual formats, which enhanced attendance. At each meeting, the committee reviewed its progress in relation to its established values and objectives, including improving the experiences of equity-seeking and racialized groups and promoting self-awareness and

	reflection through education and dialogue on the equity impacts of the social determinants of health.
Budget Used by March 31, 2026	**See attached Financial Report**

General Information for Activity IV.	
Description	To consult with local committees to determine predominant issues.
Objectives and Key Deliverables	Objectives: Continued to have Local HSJCCs updates as a standing agenda item at every meeting. Analyzed identified issues and respond appropriately. Committee members have input regarding presentation topics. Continue to provide a last resort, for transportation, and food vouchers to individuals who come into contact with the justice system. Review monthly Presto Cards, and food voucher reports from the S-HSJCC, Toronto Regional Bail Centre and Ontario Court Of Justice-Toronto. T-HSJCC discussed the public transportation gap for those who have low fixed incomes and vulnerable individuals who face health and justice issues. 6-10 PowerPoint shared among members 2-5 research paper shared among members. Coordinates 4- 10 Locals Lunch and Learns directed by members input. Collate and review Lunch and Learns evaluations. Continue with the Anti-Racism Educational Series in collaboration with the Local HSJCCs and directed by members input. The Toronto Regional Co-chairs will review the Provincial HSJCC Anti-Racism Framework Implementation and provide feedback 3-6 resources circulated from other local HSJCC's Lunch and Learns. 175- 290 participants attending Toronto Regional and Local Lunch and Learns. Fostering openness about different perspectives through open discussion and value and use evaluation/research and evidence-based practices for decision making. **Key Deliverables:** There is evidence of engagement and participation from the cross-sectoral membership as identified in the committee's goals.

	Increase collaboration and coordination to problem solving/resolution of systemic issues that impact individuals who come into contact or are at risk of involvement with the justice system. Continue with shared accountability. Review minutes to ensure participatory group decision making takes place. Review Action Items and follow-up to ensure problem solving and service coordination issues have been dealt with at every meeting. Improve function and quality of life for clients' within the target populations (re: equity seeking groups, anti-racism and the social determinants of health). Reduce recidivism by supporting improved client outcomes. Increase knowledge and awareness about client-centred best practices and trends as it relates to people who come into contact with the justice system. Increase knowledge and awareness about mental health and substance use and how they relate to equity seeking groups, anti-racism and the social determinants of health; housing status, poverty, social isolation, family breakdown etc. Enhance knowledge and awareness of the impact of stigma and/or racism on individuals who come into contact with, who are at risk of involvement with the justice system.
Budget Allocated (As of April 1, 2025)	**See attached Financial Report**
Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed** **See section V for more outcomes**
Key Outcomes	Effective and ongoing collaboration leads to better coordination by engaging in joint cross-sectoral knowledge sharing. Presto Cards, and food vouchers monthly reports were submitted to theToronto HSJCC by the Toronto Bail Program and CMHA-Toronto on behalf of the S-HSJCC. A care room was created at the TRBC and OCJ-T to address the needs of vulnerable individuals when they are released. Presto Cards, food vouchers, and clothing are donated by agencies/organizations working collaboratively, including the Toronto Regional HSJCC. Effective and ongoing collaboration increased knowledge sharing, networking, shared responsibility, and capacity building. For a comprehensive list of meeting presentations and Lunch and Learn sessions, please refer to the 2025–2026 Local HSJCC annual reports. All

	presentation materials and Lunch and Learn recordings were circulated and/or made available on the HSJCC website. All registered participants of the Lunch and Learn sessions also received the presentation slides and, where available, the session recordings.
Budget Used by March 31, 2026	**See attached Financial Report**

General Information for Activity V.	
Description	To assist in coordinating regional training opportunities for all sectors involved in serving the target population.
Objectives and Key Deliverables	Objectives: Increase awareness and access to educational opportunities provided at the local and regional HSJCCs resulting in informed decision making and improved client services. Increase access to reliable and current information and analysis of human services and justice issues. Key Deliverables: Continue to maintain updated membership list and ensure that members receive information about Provincial, Regional, and Local HSJCCs network training and/or other information.
Budget Allocated (As of April 1, 2025)	**See attached Financial Report**
Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed**
Key Outcomes	The Toronto Regional HSJCC worked collaboratively with the Locals to implement and moderate Lunch and Learn sessions on topics identified by all Local HSJCCs. As well it partnered with the Provincial HSJCC in their outreach strategies. A total of 663 individuals registered for the Anti-Racism Lunch and Learn series, with 279 attending, compared to 735 registrations and 296 attendees in the previous year. This represents a 10% decrease in registration and a 6% decrease in attendance; however, the attendance rate increased slightly from 40% to 42%. Additionally, 356 individuals registered for the Local Lunch and Learn sessions, with 200 attending, compared to 824 registrations and 369

	attendees in the previous year. This reflects a 57% decrease in registration and a 46% decrease in attendance, while the attendance rate increased from 45% to 56%. In total,1,019 individuals registered for both the Anti-Racism series and Local Lunch and Learn sessions, with 479 attending, compared to 1,559 registrations and 665 attendees in the previous year. This represents an overall decrease of 35% in registration and 28% in attendance; however, the overall attendance rate improved from 43% to 47%. The decrease in participation is primarily attributable to having six Lunch and Learn sessions this year, compared to eight in the previous year. Attendance at the Anti-Racism and Lunch and Learn sessions remained strong and above target this year, reflecting continued interest in relevant and engaging topics. The Honorarium Policy for individuals with lived experience was also reviewed. Providing an honorarium supports equitable participation by offering necessary resources and encouraging diverse involvement.
Budget Used by March 31, 2026	**See attached Financial Report**

General Information for Activity VI.	
Description	To assist in providing informed input and advice concerning research, system design, planning, program implementation, and resource allocation to the partner Ministries.
Objectives and Key Deliverables	Objectives: Provide informed input and advice concerning research, system design, planning, program implementation, and resources allocation to the partner Ministries. **Key Deliverables:** Increased access to reliable and current information and analysis of human services and justice issues resulting in informed decision making and improved client services. Provided a forum for data and information sharing through educational presentations resulting in informed and improved client services.
Budget Allocated (As of April 1, 2025)	**See attached Financial Report**

Status Update as of March 31, 2026 **(Completed, Delayed, On Hold)**	**Completed**
Key Outcomes	Increased cross-sectoral communication via virtual Lunch and Learns and meeting presentaions. Increased communication between systems and service leads to prompte effective and ongoing cross-sectoral co-ordination, shared responsibility and planning. Toronto Regional Co-Chairs reported to the P-HSJCC table on the outcome/identified issues of the in-person Toronto Local HSJCC Mega Meeting on November 13, 2025. Member evaluations were completed to ensure information is accurate and up-to-date and/or anecdotal feedback was provided, demonstrating increased participation with HSJCC and coordination between human services and justice sectors. 100% of Regional committee members strongly agree that the meetings are helpful and informative. 100% of Regional committee members strongly agree that they are well informed about the activities of the HSJCC. 100% of members who completed the regional evaluation were regular members, 7 out of 7. Added membership resulted in increased cross-sectoral coordination, planning and collaboration 71% of Regional members who completed the member evaluation identified as female, 29% as male,0% as LGBTQ, 0% Indigenous, 43% Black, 43% Racialized/visible minority, 0%Person with a disability, 14% as a person with lived experience of MH, addiction and/or justice involvement 0% I do not wish to disclose. 0% other Toronto Regional Co-Chairs attend the Provincial HSJCC meetings. They report on the Toronto Regional issues and priorities resulting in increased coordination, planning and collaboration by building capacity and sharing responsibility.
Budget Used by March 31, 2026	**See attached Financial Report**